

Board of Visitors

Briefing Book
January 18, 2018



GALVESTON CAMPUS®

TAMUG Board of Visitors

Members of the Texas A&M University at Galveston Board of Visitors,

Howdy! The months since our last meeting have been a blur of activity as we recovered from Hurricane Harvey and dedicated new buildings on our campus. We look forward you having you back on campus to see the changes for yourself!

Speaking of Hurricane Harvey, as we started to realize the significant impact of this storm on many of our students, staff, and faculty, we put out the call for financial help to all supporters of TAMUG. With your help, we were able to disburse over \$30,000 in direct assistance cash cards within 2 months of the storm to those in critical need. For many, this was a critical lifeline to help them get on their feet before fighting the long delays with FEMA and insurance companies. We cannot thank you enough!

As we prepare for our next BOV meeting, I am excited about the changes ahead. Instead of spending your valuable time getting update briefings on our campus while you are here, please review this package ahead of time. We will not be presenting this information during the BOV, but will be available to discuss any questions you may have.

After our opening session with A&M Foundation President, Tyson Voelkel, all BOV members will be requested to join one of several committees. We have several new committees from which to choose. The committees will select a Chairman and will have a TAMUG Co-Chair. Each committee will draft a mission statement and initial objectives. Committees will be encouraged to establish email communication and to continue their engagement outside of BOV meetings, as necessary. This will be different and we appreciate your patience and feedback as we work to make these committees an effective way to engage for the benefit of our students and campus. We envision these BOV Committees to be semi-permanent.

For short-term challenges which require special emphasis, we started a couple of "Task Forces" at our last BOV. The first two were to help us formulate our approach to working on the Pelican Island Bridge Replacement and the quest for a new TAMMA Training Ship. These are intractable issues, but contributions from our members have been very useful and the work continues. We are adding a new Task Force for the "Rudy House." The owners of the historic Mistrot House, built in 1897, are willing to donate this beautiful home to our university to be used as the home for the COO. Melanie & I are excited about moving to Galveston, planting the A&M flag in the community, and having this outstanding property to serve as a gathering place off campus for future events. As a university (and state) property, it needs some significant work to remediate asbestos, lead paint, ADA access, and remodel the downstairs and upstairs living areas. Before we can accept the home, we need to secure funding for the upgrades and secure an endowment to support the significant future upkeep which comes with owning a Victorian home in Galveston. For a peek at the home, take a look at: <http://www.chron.com/neighborhood/bayarea/real-estate/slideshow/The-Mistrot-House-134051.php> This is an exciting opportunity with much more to offer than the former COO residence on Adler Circle and I hope we can find the support to make it work!

Once again, thank you for your continued support to Texas A&M University and the Galveston Campus!

We look forward to seeing you soon!



Col. Michael E. Fossum
Chief Operating Officer (TAMUG)
Vice President (TAMU)

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TEXAS A&M UNIVERSITY | FEARLESS on Every Front



Board of Visitors January 18, 2018



**TEXAS A&M UNIVERSITY
GALVESTON CAMPUS.**

Members and a guest available on the evening of January 17th are cordially invited to a reception from 6-9pm at The Tremont Hotel kicking off the 2018 French-American Workshop on Sargassum hosted by TAMUG. The event will include distinguished visitors from around the nation and the world.
RSVP to walker@tamug.edu

NEXT MEETING: October 25, 2018

	Arrive Texas A&M University at Galveston <i>Parking as noted on attached map – page 3</i>	Main, Bldg. 3034
8:00	Executive Committee Meeting	Main, Bldg. 3034 Rm. 402B
8:30	Member registration and networking <i>Continental Breakfast</i>	Main, Bldg. 3034 2 nd floor, lobby
9:00	Board of Visitors – General Meeting Call to Order..... Michael E. Fossum <i>Welcome</i> <i>Galveston Campus Board of Visitors – Discussion of new structure</i> <i>Bylaws</i> <i>Looking forward</i> <i>Q&A</i> <i>Confirmation of Chairman and Vice-Chairman</i> <i>Introduction to Mr. Tyson Voelkel</i>	Main, Bldg. 3034 Rm. 202
9:30	Lead by Example Presentation.....Mr. Tyson Voelkel <i>President, Texas A&M Foundation</i>	
10:30	Welcome from the Chairman.....Mr. Robert Fry <i>Greetings from the Chairman</i> <i>Introductions</i> <i>Mitchell Society Scholarship Recipients</i> <i>New Board of Visitor Members</i> <i>Call to Committees</i>	
10:50	Break	

Thursday, 01.18.18 (Cont'd.)

<p>11:00</p>	<p>Committee Meetings</p> <p>Industrial Relations Committee <i>BOV Member Committee Chair: TBD</i> <i>Campus Co-Chairs: Michael Rodriguez and Ken Bailey</i></p> <p>Student Affairs Committee <i>BOV Member Committee Chair: TBD</i> <i>Campus Co-Chair: Todd Sutherland</i></p> <p>Development and Fund-raising Committee <i>BOV Member Committee Chair: TBD</i> <i>Campus Co-chair: Rick Kline</i></p> <p>Academic Advisory Committee <i>BOV Member Committee Chair: TBD</i> <i>Campus Co-chair: Patrick Louchouart</i></p>	<p>Main, Bldg. 3034 Rm. 402B</p> <p>Main, Bldg. 3034 Rm. 402C</p> <p>Main Bldg. 3034 Rm. 415E</p> <p>Main Bldg. 3034 Rm. 409 RGSO Conf. Rm.</p>
<p>12:00 12:45</p>	<p>Luncheon</p> <p>Resume BOV General Meeting</p> <p>Call to Order..... Bob Fry Chairman</p> <p>Introduction of Student Presenter(s)</p> <p>Student and Faculty Presentation</p> <ul style="list-style-type: none"> <input type="checkbox"/> Dr. Sam Brody Professor in Marine Sciences (MARS) Director, Center for Texas Beaches and Shores <input type="checkbox"/> Danielle Thompson President, Student Government Association <input type="checkbox"/> Cole Farine Corps Commander <p>Briefing Materials Q&A</p> <p>Committee and Task Force Updates</p> <ul style="list-style-type: none"> <input type="checkbox"/> Executive Committee <input type="checkbox"/> Academic Advisory Committee <input type="checkbox"/> Development and Fund-raising Committee <input type="checkbox"/> Industry Relations Committee <input type="checkbox"/> Student Affairs Committee <input type="checkbox"/> Task Force: Pelican Island Bridge <input type="checkbox"/> Task Force: Maritime Academy Vessel <input type="checkbox"/> Task Force: Rudy House <p>Old Business</p> <p>New Business</p> <p>Closing remarks</p> <ul style="list-style-type: none"> <input type="checkbox"/> Bob Fry <input type="checkbox"/> Jonathan Whitworth <input type="checkbox"/> Mike Fossum <p>Meeting Adjournment</p>	<p>Main, Bldg. 3034 Rm. 202</p>

GALVESTON CAMPUS.



FOR YOUR VISIT

..... - Entrance to Campus

■ - Reserved Parking

■ - Commuter Parking

3034 - MAIN Building



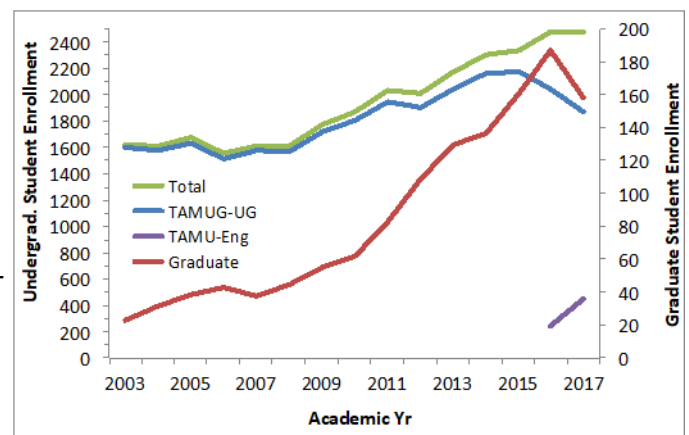
Once parked, take the temporary wooden stairs to access the building entrance. The elevator is located to your left upon entry.

- 3001 - Kirkham Hall (KIRK)
- 3002 - Marine Transportation (ENGR)
- 3003 - Waterfront Operations (WFO)
- 3004 - Mary Moody Northern Student Center (NSC)
- 3006 - Facilities Services
- 3007 - Classroom Lab Building (CLB)
- 3010 - Jack K. Williams Library (WILL)
- 3016 - General Rudder (SHIP)
- 3018 - P.E. Facility (GPEF)
- 3019 - Sewage Plant
- 3025 - Police (Student Support)
- 3026 - Sea Aggie Center (SAGC)
- 3027 - Powell Marine Engineering Complex (PMEC)
- 3028 - Residence Life Building (RLB)
- 3029 - Ocean & Coastal Studies Building (OCSB)
- 3030 - Seibel Center (SSSC)
- 3104 - Wetlands Center (WTLC)
- 3005A - Hullabaloo Hall
- 3005B - Oceans Hall
- 3031 - Pacific Hall
- 3032 - Atlantic Hall
- 3033 - Texas A&M Maritime Academy Hall
- Bldg D - Polaris Hall
- Bldg E - Albatross Hall

Academics—A Unique Institution

With a distinct identity in marine themes, TAMUG is intimately connected to the land grant mission of Texas A&M University and, as such, offers academic programs and research initiatives linked to finding basic and applied solutions to social problems and in ensuring access of education to students from a diversity of backgrounds. In the upcoming five years, TAMUG will seek to make significant and national impacts on ocean and coastal studies through catalyzing scholarship and innovation in maritime transportation and administration, engineering solutions in coastal zones (storm surge protection), urban planning and coastal community development (megacity sustainable development, coastal tourism, and health industry), environmental sustainability, global communication, maritime public policy, marine and subsea engineering, maritime cultural studies and community development, and in marine safety and security.

TAMUG is going through a major transition. Our student growth has seen double-digit increases over the last five years, we are in a fifth year of faculty reinvestment program with 30% of the present faculty having been hired during that time, and our physical resources are significantly growing. At ~2,500 students in Fall 2017, we are operating at the size of a Liberal Arts institution but with the aspiration to fulfill the expectations of TAMU's membership in the AAU. Part of this student headcount is comprised of a group of undergraduate engineering students who are completing their common 1st year on the Galveston Campus prior to applying to their entry to major as sophomore. This is the result of a partnership between TAMUG and the College of Engineering that led to the merger of two ocean engineering programs on both campuses into one single program and department over the two campuses and the goal to host ~900 1st year engineers on the Galveston Campus (ca. 2020-2021). The merger of Ocean Engineering was completed in Fall 2015 and the 1st year engineering at Galveston program was launched in Fall of 2016 (245 and ~400 students on campus in FY17 and FY18, respectively, and 450 predicted students in FY19).



Climate and diversity. Until 2012, the Galveston Campus did not have a deliberate approach to increase the diversity of applicant pools to faculty positions or actively recruit from underrepresented groups in marine sciences and maritime affairs. Since 2012, each Department has taken significant steps to attract and retain talented individuals to their faculty. All departments are working actively to also support the recruitment and retention of underrepresented students, particularly in areas of high impact. In fact, TAMUG has become the most important national pipeline of graduates from underrepresented backgrounds in the maritime sector. TAMUG incorporates diversity and inclusiveness as central tenets of our mission.

For discussion, contact:

Patrick Louchouart, Ph.D

Executive AVP for Academic Affairs & Chief Academic Officer (TAMUG)

Associate Provost (TAMU)

Professor, Dept. of Marine Sciences (TAMUG), and Dept. of Oceanography (TAMU)

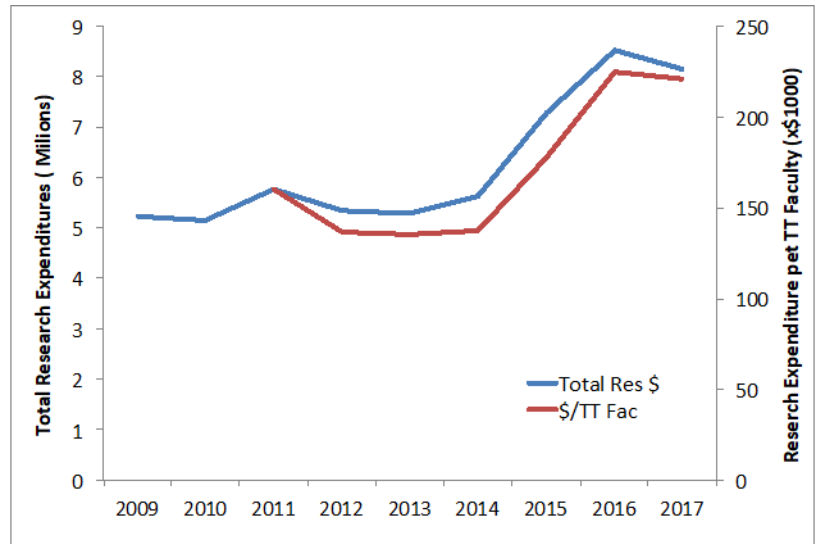
Email. loup@tamug.edu

O. 409.740.4409



Academics—Cutting Edge Research Focus

Our research efforts are gaining national recognition in cutting-edge inquiry into coastal and marine fields. Our expertise can be identified in three major focus areas: **Marine-Focused One Health Research; Energy & Maritime Industry Complex; Coastal Resiliency and Viability**. TAMUG is surging in federally-funded projects. Since FY14, TAMUG's faculty moved our institution significantly closer to meet the scholarship goals of TAMU. From FY09-FY12, the average research expenditure remained stable around \$5.3±0.3M/



year. Over the past 4 years, research expenditures reached \$8.53M, a 17% increase over FY15. TAMUG has achieved in 1 year almost half of the effort needed to meet our strategic goal of \$10M/year by 2020. Similarly, the tenure-track/tenured faculty (TT/T) are meeting the goals set in our strategic plan and reaching the low range of peer groups in terms of funding per faculty. For example, the average funding per TT/T faculty for FY16 (\$147K) is just under the goal set for 2020, whereas the average funding per TT/T faculty in STEM fields (~\$225K) has exceeded the 2020 goal. The large success in extramural funding over the last 3 years (\$23M in multiyear awards) is in large part due to new faculty, substantial investment in start ups, research facilities, graduate student and post doctoral support.

Student research participation. We have an increasingly active student body involved in significant research activities on campus. Undergraduates have unique opportunities for high-impact experiential learning and to work on influential research centered on systemic grand challenges. About 20-30% of the total undergraduate population participate in such transformative research projects in labs and research groups spanning the entire range of disciplines of marine sciences and maritime affairs. They participate as volunteers, paid assistance, directed students and as scholars in a number of university wide and Galveston Campus programs (UGRS, LSAMP, ACES, TIO as examples of programs).

The R/V Trident. In 2015 TAMUG accepted its newest research, academic and training vessel, the R/V Trident. This \$2.3 million dollar asset brings much needed functionality to the waterfront fleet and allows travel up to 200 n.m. from shore in a variety of mission configurations. The R/V Trident has berthing for 12 crew and scientists, and can operate 24 hrs/day for up to 5 days in between port calls.



Academics—Institutional Challenges

While TAMUG has seen a phenomenal student surge, our intellectual and physical resources are lagging. We have made significant strides to modernizing the built environment on campus and fill some key research and teaching positions to keep pace with our aspirational peers. However, the largest threat will remain financial and physical resources on the campus. Academic, research, student residences, recreational sports, and physical plant facilities, and shipboard training and education capacity are all strained. A lack of accelerated improvement to a number of these resources could thwart our efforts to increase the quality of our programs and improve student and faculty success outcomes.

Human resources. The number of faculty and staff in many areas still fail to meet the strategic needs of their department. A number of our faculty contribute exclusively to undergraduate instruction rather than fulfilling the research mission of faculty at a Tier 1 Research University. The TAMMA expects challenges presented by retirements of key faculty dedicated to professional maritime officer education and training and ship operating staff. In the coming years we will continue our tenure-track/tenured faculty rejuvenation/hiring program with strategic investments in areas of focus that offer the greatest promise to position TAMUG among its peers in ocean sciences and maritime affairs. To accelerate this growth we would also need to target preeminent faculty in our recruiting efforts, rather than only junior faculty.

Built and seagoing facilities. Our limited research facilities and resources to build competitive recruiting packages for such top scholars make it a challenge to reach expected scholarship outcomes in the next few years. The Ocean and Coastal Science Building is now fully occupied and thus further growth in Marine Biology and Marine Science will be limited without the addition of research facilities. The addition of marine transportation and engineering training labs coupled with needed research marine science facilities, will be the focus of private fundraising and the leveraging of Federal funding in the next five years. In addition, we are reclaiming our motto of “The Ocean is Our Classroom” and expanding it to develop large research programs in the Gulf of Mexico. We must create and acquire vessels that will support maritime officer development and the academic and research mission of TAMU and offer to the broad scientific and national communities access to the Gulf of Mexico. In order to achieve operational mission requirements a research vessel of a new design with “out of the box” thinking and a prioritized science mission is required.

While the T/V General Rudder, added to our fleet in 2011, allows the Academy to develop creative experiential programs at sea, cruises are limited to the Gulf of Mexico. Our lack of a deployable trans-ocean vessel that can support training all our Cadets has been a weakness of our Texas A&M Maritime Academy training for close to a decade. We are the only top-tier maritime academy that does not have a vessel capable of extended at-sea cruises. This has hindered the expansion of our maritime officer leadership training program, dampened the morale of our Cadets, and diminished the of the Academy’s reputation.

Recreational facilities contribute greatly to the quality of student life. Current facilities are at peak use and new facilities are needed for a growing student population. These include an athletic recreational center, athletic sports fields and an indoor natatorium.



Highlights

Opening of Phase 1 of the Academic Complex, September 2017

Opening of the Waterfront Events Pavilion, September 2017

Topping Off of Phase 2 of the Academic Complex, October 2017 (projected Substantial Completion, May 2018)

Commissioning of a new wastewater treatment plant (anticipated mid-Spring 2018)

Campus is nearing final selection of firm that will lead the process to update the campus master plan (6-12 month process)

Challenges

Unfunded infrastructure improvements ~ approximately \$30 million- (primarily electrical and thermal) that constrain the ability to grow the campus facilities

Overstretched capacity of the current PE Facility

Older, inefficient buildings that have outdated mechanical, electrical and plumbing (MEP) components or MEP that was not considered as part of building renovations/remodels through the years thus creating capacity and balancing issues with HVAC.

Campus is becoming landlocked and much of remaining undeveloped property contains significant wetlands.

Growing, significant, campus-wide deferred maintenance



Upcoming Events

Substantial completion of Phase 2 of the Academic Building, May 2018

Needs

To prepare the campus for its next 50 years, funding needs to be identified for remaining infrastructure projects.

For discussion, contact:

Grant Shallenberger, Associate Vice President
for Administration and Auxiliary Services
Email. shalleng@tamug.edu
O. 409.740.4943

Summary

2017 was a busy year. The completion of Phase 1 of the Academic Complex as well as the groundbreaking for Phase 2 of the Academic Complex and the Waterfront Events Pavilion combined for a lot of dirt being moved and created considerable excitement around campus. The campus now looks forward to the opening of Phase 2 of the Academic Complex in Summer 2018 and the start of the update process to the campus master plan. All of these projects continue to prepare the campus for enrollment growth and provide our students with state-of-the-art facilities. At the same time, these new projects also uncovered the growing need for critical infrastructure improvements that will better prepare the campus for the next 50 years. A new central plant building, increased chilled water and heating hot water capacity, upgrades to building mechanical, electrical and plumbing components and improvements to the campus natural gas distribution are just a few of the larger projects that need to be addressed so that future growth is not inhibited.

Academic Complex

Phase 1 of the Academic Complex (MAIN)



Phase 2 of the Academic Complex





Important Budget Notes

TAMUG received \$1.3 M cut in appropriations for FY2018 and FY2019

Reserves are relatively robust. The good news is that we can use some of these reserve to strategically plan for this downturn.

The bad news is that some of the reserves are restricted for specific use (ex. sponsored research and auxiliary operations such as residence halls).

Hurricane Harvey

Estimated damages to campus and waterfront assets are approximately \$1.7M compared to \$12M in claims following Hurricane Ike

Largest claim will be dredging as a result of silting from the storm estimated at \$650K

Currently working with FEMA to complete submission of claims

Capital Investment Highlights

- Building expansion period is beginning to slow
- Sold Fort Crockett property and the 54 Adler property which served as residence for the campus leader for many years.
- Purchased Chouest property (back warehouse and dock area behind Sea Aggie Center)

Challenges

In planning for the FY2018-2019 Budget

We expect a slight uptick in revenues due to approval to increase Designated Tuition for Non-Resident students but these approvals will only affect incoming students.

Investment income has had some hits in the past year but may rebound. This is a wait and see so it is difficult to budget this revenue stream.

We do expect to receive some revenues from our ground lease contract for the Texas A&M Maritime Residence Hall (the P-3 construction contract).

As a result of enrollment for TAMUG students remaining static to slightly declining while numbers of TAMU Engineers are increasing, we will have to potentially address the need for new Engineering instructors and increase an in student services.

Enrollment Trends

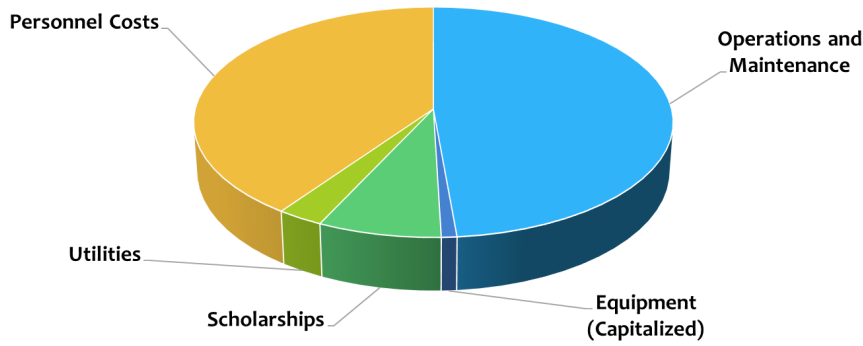
Overall revenues are static for two years in a row

Combined with the Legislative cut, TAMUG is challenged to operate within these revenue streams

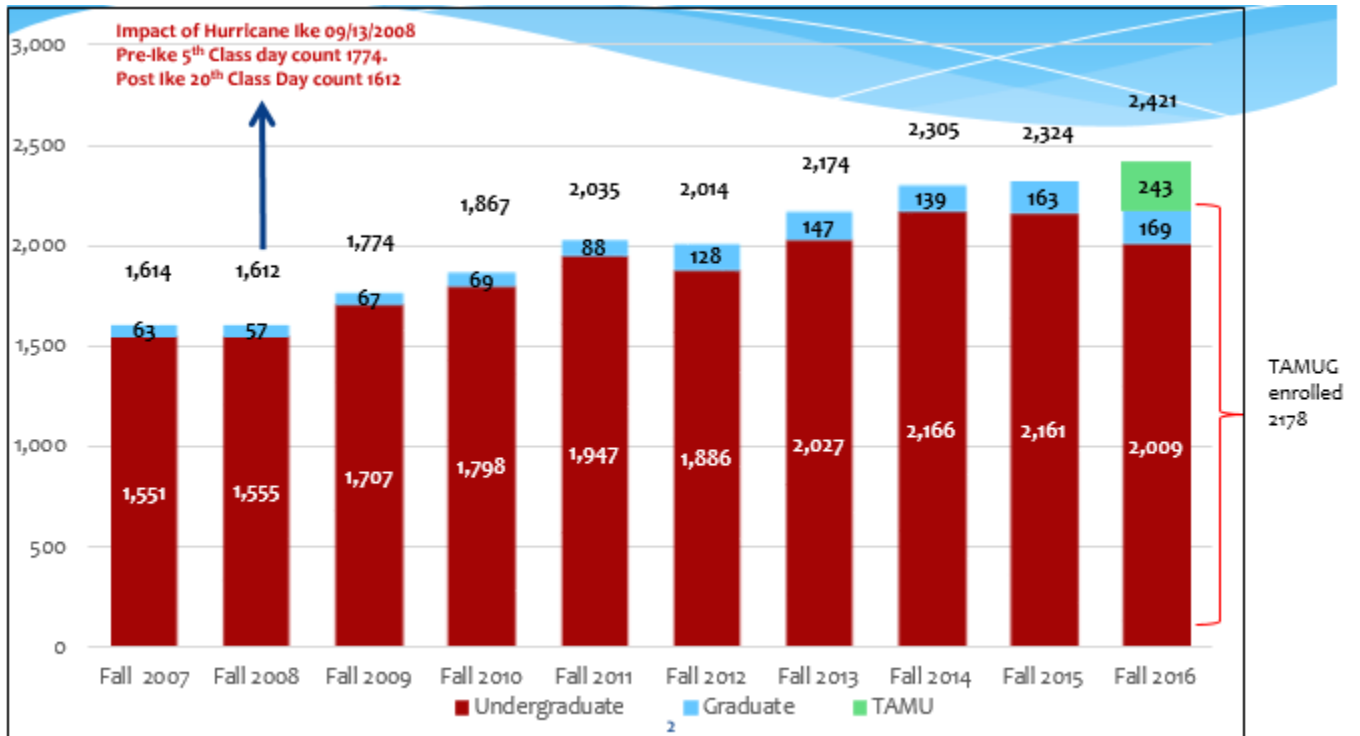
For discussion, contact:

Susan Lee, Associate Vice President for Finance and Compliance Officer
email. lees@tamug.edu
office. 409.740.4533

FY 2018 Total Expenditure Budget



Enrollment Trends





Opportunities

Staffing of the university funded Development Communications Coordinator position open since 10/2017

Staffing of new position, Director of Development, funded by the Texas A&M Foundation

Formation of a Development/ Fundraising Committee within A&M Galveston Board of Visitors

Formation of a BOV Task "Fundraising for Rudy House"

TAMUG Fundraising Needs

- Student Life Center (\$50M+)
- Training Vessel (\$50M+)
- Naming Opportunities (\$19M)
- Scholarships/Fellowships (\$4M)
- Endowed Chairs/Professors (\$8M)
- Endowed Center for Texas Beaches & Shores (\$5M)
- Research Vessel opportunity
- Rudy House



Immediate
\$250k

Endowment
\$1M

Highlights



Donor Wall now in place in lobby of MAIN Building 3034



Establishment of nine TAMUG Endowed Scholarships

Key Events in 2017

April:

- TAMUG Donor Day hosted by President Young Event at The Tremont House in Galveston
- Offshore Technology Conference (OTC) with an A&M Galveston booth present at NRG

Summer 2017:

General Rudder Port Call Receptions in Corpus Christi, Port Canaveral, New Orleans and Mobile.

November:

- Endowed Scholarship Reception
- Abe & Peggy Levy Foundation Scholars Dinner
- American Bureau of Shipping (ABS) Scholars Luncheon
- Class of 1971 Campus Reunion
- NOLA Workboat Show and Sea Aggie Former Student Network Reception

December:

Dedication Day celebrating the grand opening of Phase I of the Academic Complex, the Seibel Learning Center, the Events Pavilion & Amphitheater, and unveiling of the George P. Mitchell '40 statue

For discussion, contact:

Rick Kline, Senior Development Director
email. rkline@txamfoundation.com
Mobile. 409.502.1181

2017 George P Mitchell Society Membership

TAMUG Board of Visitors

William Fraser '71

Robert Fry

Peter Huddleston '80

Mark Lyons / Lyons Charitable Foundation

Keith McFatridge / Abe and Peggy J. Levy Foundation

Phyllis Milstein

Greg Mitchell / Cynthia and George Mitchell Foundation

Jerry Mohn

Victor Pierson

Wayne Prescott '69

Robert Reinhardt '69

Brian Roy '82

Kelly Teichman '91

Jonathan Whitworth '89

To provide 2018 support to the George P. Mitchell Society,
go to <http://give.am/GPMSMembership>



Highlights



Upcoming Events

Tall Ships Galveston — partnership with Galveston Historical Foundation (GHP)

Maritime Youth Expo — partnership with Houston Pilots

United Nations Charter — air quality monitoring off coastal Louisiana

Needs

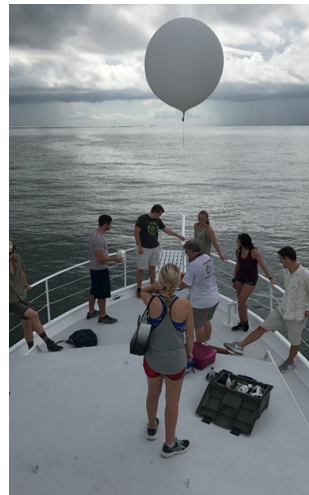
Funding [Capital vs Operational] — Capital Funding to complete the MOSF and gain other EHS assets to promote the safe growth of the campus.

Personnel — Ensuring we have adequate personnel who are compensated and credentialed and that funding is secure.

Larger, ocean-going research vessel.

For discussion, contact:

Allan Post, Executive Director
email. posta@tamug.edu
office. 409.740.4477



Hurricane Harvey

Response — Starting on August 19th, TAMUG began the monitoring of Harvey and enacted a proportional response with the predictions. By August 24th, it was decided to evacuate the students already in residence to College Station and close and secure the campus. Heavy rains caused extreme flooding in the Houston/Galveston area delaying a return to normal operations until August 30th. Classes resumed the following Monday; one week late. Many students and faculty staff were impacted by the resulting flood. Student life organized strike teams to help those affected. A fund was also set up with TAMU Foundation and those in need were distributed Visa gift cards in varying amounts based on need.



Vessel Usage Stats — 2,966 persons in 215 trips for fall semester 2017. Hurricane Harvey research expeditions were undertaken in addition to regular undergraduate and research trips.

Trident — The Trident has been extremely useful and efficient to operate. The vessel was out of service for spring 2017 to correct a warranty issue with interior seam welds. It has operated without breakdown since August 2017.

Campus Fire and Life Safety Infrastructure Update

The fire alarms in Oceans and Hullabaloo Residence Halls, CLB, PMEC, and Kirkham have been upgraded to meet current code. The fire alarm communication system for campus is being upgraded to fiber optic which is replacing an old two wire copper system.

Marine Operations Support Facility (MOSF) — The remainder of the original Western Geophysical property (Sea Aggie Center) was purchased from Edison Chouest SW Holdings and is now undergoing a functional needs assessment.

Upcoming Events

Organizations Night (Jan 18) - All student clubs available for sign up by new and returning students

Student Organization Presidents Council Dinner (Feb 5th) - Student Organizations come together to discuss issues

Maritime Leadership Weekend (Feb 16-17th) - 40 Maritime industry graduate and undergraduate students come together to compete in a 2 day case study competition for the third year sponsored by Shell

Kiewit site visit (Mar 2nd) - Career services will take 12 sophomore and junior engineering majors to visit Kiewit headquarters in Corpus Christi, TX for a day long field trip.

The Big Event (Mar 24th) - largest one day service event in the country. Last year we had over 500 participate

Spring Career Fair (Mar 23rd) - 40+ companies will visit campus to recruit interns and graduates from TAMUG.

Maritime Ball (April 6th) - the campus' big formal/ equivalent to Ring Dance at main campus

Annual Corps of Cadets Gumbo Cook-Off (Early April) - the various cadet companies have a cook off

Inaugural Klenczar Cup Cadet Competition (Mid-April) - Culmination of year- long activities to determine which is the highest performing company

Corps of Cadets End of Year Dining-In (Late April) - Cadets come together to have a final meal in celebration of the end of the year

Corps of Cadets Awards Ceremony and Change of Command (Late April) - honoring cadet leadership

Leadership Banquet (April 25th) - student leadership across campus is recognized

Overview

The Division of Student Affairs, Suite 101 in the Seibel Student Services Center, is responsible for the social, moral, and intellectual development of TAMUG students through their involvement in student organizations, leadership activities, recreational sports, and other co-curricular and extracurricular activities. Student Affairs also oversees new student conferences, housing, student conduct services, student diversity initiatives, counseling and career services, and the residence life programs, as well as advises student organizations about program planning, university student rules, risk management, and the function of organizations to students throughout their college career. In addition to providing students an avenue to participate in several club activities, Student Affairs is also responsible for disbursing football tickets and ordering the highly treasured Aggie ring.

Highlights

- Over sixty active student organizations and ten sport club covering a broad range of interests
- Record number of over 1550 students living on campus in seven residence halls as of Fall 2017
- Completed \$100k renovation to the sand volleyball court to include an additional sand court and top of the line LED lighting
- Completed \$350k renovation to the Rec Sports field, which includes a drainage system, irrigation, and all new grass
- Very active student government association engaged in all processes of the university
- Counseling & Career Services collaborated with Human Resources, TAMUG Bookstore, and the Development Office to distribute nearly \$50k in Hurricane Harvey Relief Aid to impacted Students, Faculty, and Staff
- Over 200 participants (including 84 cadets) participated in Walk a Mile in her Shoes co-hosted by Resource Crisis Center of Galveston Cnty., a program that highlights domestic violence
- Implementation of *Resume*, a program that develops professional skills and aptitudes as a component of student worker employment

For discussion, contact:

Todd Sutherland, Assoc. Vice President for Student Affairs
Email. sutherlt@tamug.edu office.
Office. 409.740.4598

Challenges

- Recreation space is the number one challenge for the students. With a student center overtaken by dining services and a gym that reached capacity a decade ago, students struggle for space on campus to engage with each other in positive ways.
- The influx of engineers, the vast majority of whom will move to College Station to pursue one of the upper level engineering programs offered at main campus, has created challenges in student engagement. Many have the mindset that they will only be at TAMUG for a year so why get involved in the various programs. This creates a huge strain on staffing as first year students require much more attention than returning students.
- Challenges in today's society are reflected in the students on campus. Although much less politicized than on other campuses, teaching students the value of civility and respect in their discussions is much more difficult when not demonstrated in the national dialogue. This is also reflected in the rampant depression and feeling of isolation among students leading to three successful student suicides and a number of other attempts over the past few years.
- Hurricane Harvey related damage to the Texas A&M Maritime Hall has impeded residence hall and cadet operations for the Fall semester.
- Increasing federal mandates for training and reports surrounding everything from Title IX incident reporting to Drugs and Alcohol on campus.

Needs

- Facilities are the biggest need. Whether badly needed expanded recreational space or repairing damage caused by the Hurricane Harvey, space for our students to interact outside of the classroom remains student affairs' greatest need.
- People power (personnel and speakers for leadership training series), speakers for campus events such as Big Event, Muster or Elephant Walk
- Funding for leadership opportunities and student travel
- Employer connections for internships and new graduate employment



Note from the Superintendent

I am approaching my first full year as a Superintendent and it has been, as expected, a busy one. The year is best defined by three themes:

- 1) Update/revise Academy policies,
- 2) Alignment with TAMUG/TAMU resources and processes, and
- 3) Meeting regulatory and program approval requirements.

Recent and Upcoming Events

34 Cadets shipped aboard Massachusetts Maritime Academy training ship, SS Kennedy.

February 2: Norfolk, VA: Meeting with Commander, Military Sealift Command re: "contested environments."

February 9: New Orleans: Hearn Honor Guard and Drill Team Competition.

February 25-27: Alexandria, VA: Association of Military Colleges & Schools of the United States (AMCSUS)

Accomplishments and Works in Progress

Update/revise Academy Policies:

- Revised the Maritime Transportation (MART), Marine Engineering (MARE), and other License Option degree program catalogs.
- Starting up: Work with Student Affairs to revise the Academy's discipline policies.
- Ongoing: Academy Organizational Structure. In September, we aligned the MART

Alignment with TAMUG/TAMU resources and processes:

- Revising admissions processes.
- Moved recordkeeping to Academic Operations.
- Vessel Operations Advisory Committee Chairmanship. MART or MARE permanent member.

Meeting regulatory and program approval requirements:

- Established a US Coast Guard (USCG)-approved random drug testing program.
- Submitted our program to USCG National Maritime Center early for approval.
- General Rudder. Captain and remaining crew working to revise or establish Safety Management System, safe working practices, budget.

Challenges

Suitable Training ship and Training Berths:

- Working with the Maritime Administration to identify a solution for this summer,
- Working with a former student to identify ships on the world market.

Facilities

Kirkham Hall needs renovation.

Staffing Issues

- Rudder Engineers retired
- MART faculty

For discussion, contact:

Michael Rodriguez, Superintendent, Texas A&M Maritime Academy
Email. sutherlit@tamug.edu office.
Office. 409.740.4598

MEMORANDUM

TO: Texas A&M University Galveston Campus Board of Visitors
FROM: RADM Michael Rodriguez, USMS, Superintendent
SUBJECT: Texas A&M Maritime Academy briefing to the Board: January 18, 2018
Training Ship Acquisition
DATE: January 15, 2018

SUMMARY

The effort to secure a training ship is on hold. Several developments have made this necessary at this time. These developments are: 1) Staffing, 2) Focus on the Summer Cruise Season, 3) State Maritime Academies.

STAFFING

The Academy has lately experienced several retirements. Essential staff are leaving or set to retire over the next several weeks. My goal now is to fill these positions and stabilize my staffing picture. This effort will take much of my time.

Notable retirements include: *General Rudder* engineering staff (3) and Captain Scott Putty.

Upcoming retirements: TAMMA Business Coordinator

Staff leaving: Assistant Commandant and TAMMA Operations Coordinator.

FOCUS ON SUMMER CRUISE SEASON

California Maritime Academy (CMA) has informed us that the school will not provide a second summer cruise this summer or in the future. Last summer we sent 149 cadets to CMA.

I am engaged with MARAD and Massachusetts Maritime Academy to make the *Kennedy* available to us beginning in May. We estimate the cost of using *Kennedy* to be \$5.3 million. MARAD is working on providing some funding for this.

STATE MARITIME ACADEMIES

During our last meeting in Washington, the SMA Presidents finally began to discuss alternatives to the National Security Multi-Mission Vessel (NSMV). Over the past 3-4 years the SMAs have focused on this project, exclusively.

Now, the SMAs have begun to talk about other means to secure training ships like P3s or acquisition of foreign-built vessels.

I have worked with one of our former students who has surveyed the Sale & Purchase market for passenger vessels and ROPAX ferries. We assess one of these vessels could be purchased for \$25-35 million. Presumably, there would be minimal cost to convert these vessels to our needs. ###

Pelican Island Bridge Update



TEXAS A&M UNIVERSITY
GALVESTON CAMPUS.

Background

- Current bridge is operated by Galveston County Navigation District #1 and considered to be functionally obsolete by TxDOT.
- Galveston County is in contact with Michael Shannon, County Engineer and lead person for the County, to replace the current bridge.
- Organizations involved: The Goodman Corporation is engaged to develop various solutions including funding solutions, HDR Engineering is proposing designs with cost data and Crouch Environmental is assessing environmental issues to offer solutions.
- Admiral Smith, Dr. Palmer and COL Fossum, joined by TAMU and TAMUS officials, have consistently stated TAMUG supports a new bridge as it is necessary for the continued growth of Pelican Island. The bridge must have an alignment circumventing the TAMUG campus, as that alignment is necessary for the continued growth, safety and welfare of the campus.
- County Judge Mark Henry, Commissioner Ken Clark, Former Mayor Rosen and Mayor Yarbrough expressed support and understanding of the TAMUG position.
- Several briefings with TAMU and TAMUS officials, as well as Representative Randy Weber, have been conducted by County, HDR Engineering and Goodman officials.
- City and County officials agreed to an MOA which then enabled the County to enter into an MOA with the Port of Houston for use of POH property for right of way north and east of TAMUG.
- TxDOT will provide \$45M for the project. Both the City and County agree to provide \$5 million each. Costs range from \$67 million to more than \$200 million. In searching for the additional needed funds, there is an expectation by the County for TAMUG, TAMU or TAMUS to contribute. A&M officials have been firm in stating they would assist in procuring funding, not be a resource for funding.

Current Situation

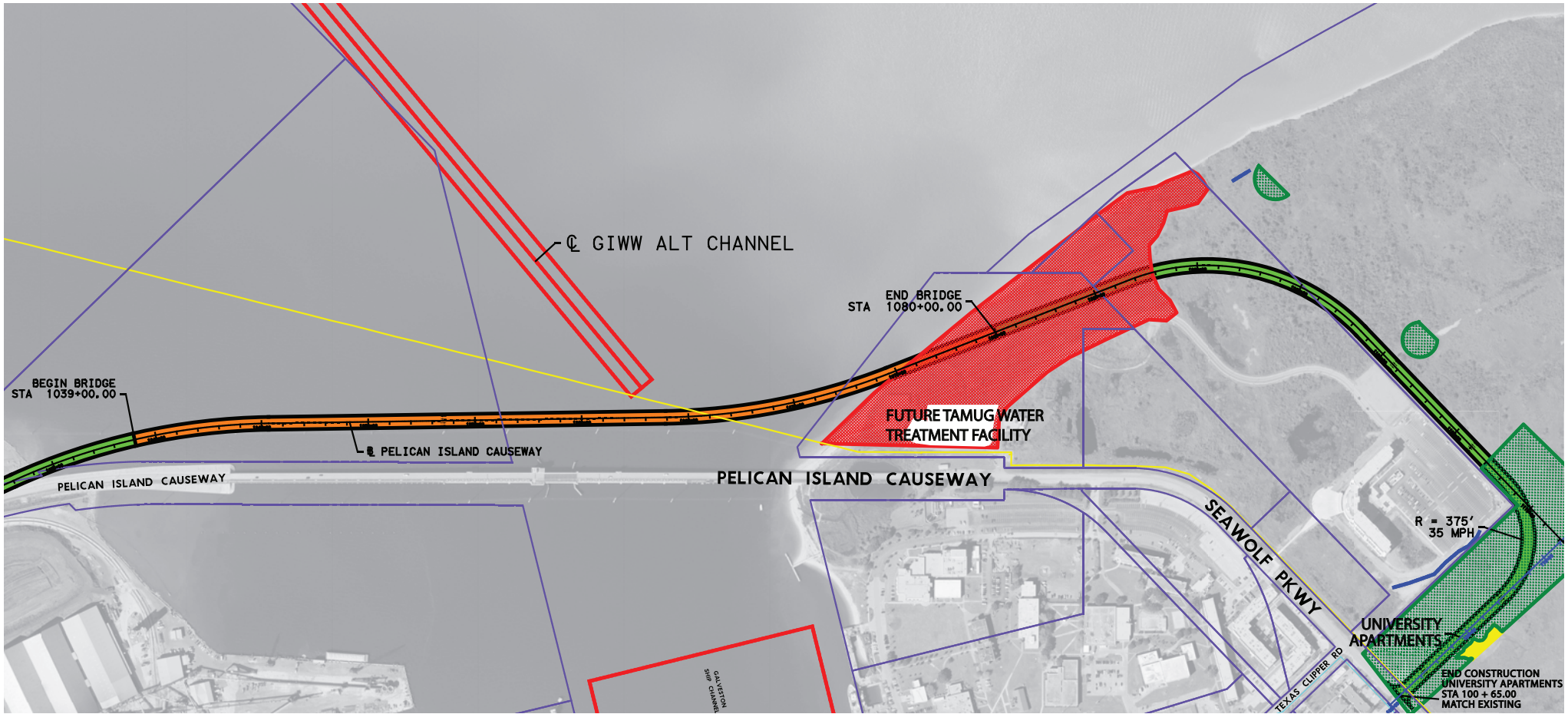
- Option 4 (attached) is the least expensive option that would bypass TAMUG. The estimate is \$86 million. If Option 4 is adopted, TAMUG would pursue means to recover lost land.
- During a stakeholders meeting, the proposal for a land bridge was introduced. GEDP Executive Committee has urged the County to consider that option. This estimate ranges to more than \$200 million. GEDP Maritime Task Force is pursuing a clearer definition of such plan, as well as its costs and advantages.
- John Otto, Vice Chancellor for Government Relations at TAMUS, is fully engaged and has participated in several meetings within the last month with County officials and consultants to the project.
- Commissioner's Court is discussing various funding options for alignments. Indications are that Option 4 and Option 1 are the two being considered at present time. Option 4 is preferred; funding is the issue. COL Fossum is working closely with Vice Chancellor Otto and the County to explore various funding avenues.



Photo: James Nielsen, Staff,
The Houston Chronicle

For discussion, contact:

Bill McClain, External Relations Officer
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Office. 409.740.4402





“Melanie and I look forward to living in the Rudy House. This property allows Texas A&M University to be intimately involved in the Galveston community and provides a place in the heart of the city for Aggies and friends of the university to gather.”

—**Col. Michael Fossum**
COO, Texas A&M University at Galveston

ELLIS & BEVERLY RUDY HOUSE

Thanks to the generosity of Ellis and Beverly Rudy, Texas A&M University at Galveston has established a university house to open in 2018. The first floor of the home will be used to host campus-related activities and university functions, while the second floor will serve as the residence for the campus Chief Operating Officer. Located at 1804 35th Street in Galveston, the home was built in the 1890s for Mr. Felix Mistrot, a successful dry goods merchant on Galveston Island.

In 1982, Mr. and Mrs. Rudy acquired this spectacular property from Robert Chouke. In late 2017, the Rudy’s approached Texas A&M and offered to donate their home to serve as a university house for Texas A&M while simultaneously contributing to the rich history of Galveston Island. Situated in the heart of the island, the Rudy House is a truly beautiful home with approximately 6,300 square feet of living space. The house, which includes 4 bedrooms and 5.5 baths, sits on .41 acres of manicured grounds at the intersection of 35th and Avenue O ½ Streets.

Texas A&M has made many efforts to maintain a close relationship with the city of Galveston. The presence of the Rudy House and the Aggies who reside there will further ensure that the university remains a prominent and positive influence in the Galveston community.



GIVING OPPORTUNITIES

There are several ways to consider supporting Texas A&M University at Galveston and the Rudy House:

— \$1 Million Endowment

This endowment will permanently fund the monthly maintenance expenses of the property such as electric, water, gas, phone, internet, insurance, security, grounds care, cleaning, general upkeep, etc. Your gift can be named after one or several supporters of the Rudy House. This endowment will further help maintain some of the home's original qualities, such as its hardwood floors and wraparound porch, as well as fund the addition of maroon trim and an Aggie flag to the home's exterior. With these updates, the Rudy House will be a clear symbol of our presence on Galveston Island.

— \$250,000 One-Time Gift

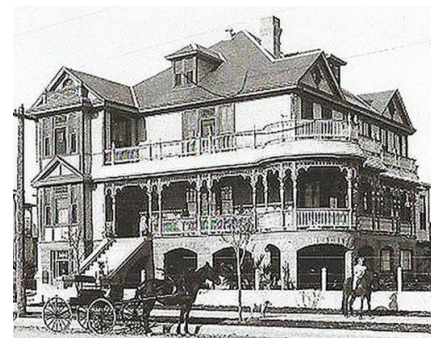
This gift will fund immediate-use dollars for the renovation of the Rudy House to enhance its use as a university house. Texas A&M will use the gift to make enhancements to the property such as making the property ADA (Americans with Disabilities Act) compliant, updating the electrical and plumbing systems, interior and exterior painting, enhancing the existing security systems, expanding on-site guest parking, etc.

— Texas A&M University at Galveston Excellence Fund

By supporting the Texas A&M Galveston Excellence Fund, any contribution you make can be directed toward upkeep and enhancements to preserve the historic elegance and beauty of the Rudy House.

IMPACT

By funding a one-time gift or an endowment in support of the Rudy House, you have a tremendous opportunity to support the future of education for Galveston Island and the surrounding region. The link between the Galveston community and education is vitally important to the future of this area. In fact, recent research conducted on behalf of key Galveston-based private and family foundations concluded that the support of education is the No. 1 priority in the needs of Galveston moving forward. With your support, Texas A&M University at Galveston can take yet another step toward being a part of that solution.



To support the Ellis and Beverly Rudy House, contact:

Rick Kline

Senior Director of Development

Texas A&M Foundation

(409) 741-4030 or (409) 502-1181

rkline@txamfoundation.com

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[Listing of TAMUG Leadership](#)